

Could you help lead the NHS in your area?

- Leeds Community Healthcare NHS Trust
- **Non-executive Director**
- **Candidate information pack**

Reference: N3026

We value and promote diversity and are committed to equality of opportunity for all and appointments made on merit. We believe that the best boards are those that reflect the communities they serve.

We particularly welcome applications from women, people from the local black and minority ethnic communities, and disabled people who we know are under-represented in chair and non-executive roles.

Our recruitment processes are conducted in accordance with the Code of Governance to ensure that they are made on merit after a fair and open process so that the best people, from the widest possible pool of candidates, are appointed.

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1. The opportunity

There is a vacancy for a Non-executive Director (NED) at Leeds Community Healthcare NHS Trust. This is an exceptional opportunity to share your talents and expertise to make a positive difference to the lives of people served by the Trust.

2. The person specification

Essential criteria

Personally, you will bring a range of professional expertise as well as community understanding and experience. You will need to have a genuine commitment to patients and the promotion of excellent health care services, and have senior level business and performance experience. The successful candidate may be required to chair the Business Committee. An understanding of the digital context for the NHS and information technology solutions would also be desirable.

NHS leadership competency framework for board members

Leaders in the NHS help deliver better health and care for patients by setting the tone for their organisation, team culture and performance. We have worked with a wide range of leaders from across the NHS to help describe what we do when we operate at our best.

The competency domains reflect the NHS values and the following diagram shows how they are aligned:



Working together for patients*	Compassion		
Building a trusted relationship with partners and communities	Creating a compassionate, just and positive culture		
Respect and dignity	Improving lives		
Promoting equality and inclusion and reducing health and workforce inequalities	Setting strategy and delivering long term transformation		
	Driving high quality sustainable outcomes		
Commitment to quality of care	Everyone counts		
Driving high quality and sustainable outcomes	Promoting equality and inclusion and reducing health and workforce inequalities		
Setting strategy and delivering long term transformation	Creating a compassionate, just and positive culture		
Providing robust governance and assurance			

The competency domains are aligned to Our NHS People Promise, Our Leadership Way and the Seven Principles of Public Life (Nolan Principles).

The six NHS leadership competency domains:

Driving high-quality and sustainable outcomes

The skills, knowledge and behaviours needed to deliver and bring about high quality and safe care and lasting change and improvement – from ensuring all staff are trained and well led, to fostering improvement and innovation which leads to better health and care outcomes.

Setting strategy and delivering long-term transformation

The skills that need to be employed in strategy development and planning, and ensuring a system wide view, along with using intelligence from quality, performance, finance and workforce measures to feed into strategy development.

Promoting equality and inclusion, and reducing health and workforce inequalities

The importance of continually reviewing plans and strategies to ensure their delivery leads to improved services and outcomes for all communities, narrows health and workforce inequalities, and promotes inclusion.

Providing robust governance and assurance

The system of leadership accountability and the behaviours, values and standards that underpin our work as leaders. This domain also covers the principles of evaluation, the significance of evidence and assurance in decision making and ensuring patient safety, and the vital importance of collaboration on the board to drive delivery and improvement.

Creating a compassionate, just and positive culture

The skills and behaviours needed to develop great team and organisation cultures. This includes ensuring all staff and service users are listened to and heard, being respectful and challenging inappropriate behaviours.

Building a trusted relationship with partners and communities

The need to collaborate, consult and co-produce with colleagues in neighbouring teams, providers and systems, people using services, our communities, and our workforce. Strengthening relationships and developing collaborative behaviours are key to the integrated care environment.

The best boards are those that reflect the workforce and communities they serve. The Trust's communities have a rich background of cultures and we are committed to ensuring the organisation reflects this at all levels. We want to seek people who have experience of engaging with the diverse social, economic and cultural groups served by the Trust. We particularly welcome applications from women, people from local black, Asian and minority ethnic communities, and people with disabilities, who we know are all under-represented in these important roles.

- Applicants should live in or have strong connections with the Leeds area.
- On average this role will require the equivalent to 2 to 3 days a month, however the time commitment may vary and a flexible approach should be taken.
- The remuneration payable for this role is £13,000 (standard rate for all NEDs) per annum.

Given the significant public profile and responsibility members of NHS Boards hold, it is vital that those appointed inspire confidence of the public, patients and NHS staff at all times. NHS England and the Trust make a number of specific background checks to ensure that those we appoint are "**fit and proper**" people to hold these important roles. More information can be found on our website.

3. About Leeds Community Healthcare NHS Trust

Leeds Community Healthcare NHS Trust (LCH) is an award winning trust, and many of its staff have been recognised nationally for their achievements.

The Trust's purpose is to provide high quality community healthcare to the people of Leeds. It does this by working in partnership with other organisations and groups, involving and developing staff, and using resources wisely to continually improve services. The Trust was rated **Good** in its 2019 inspection by the CQC and was pleased to have been rated Outstanding overall for its sexual health services.



Over 3000 members of staff are employed by the Trust across a wide range of services, including community nursing, health visiting, community dentistry, primary care mental health and sexual health services and many more. It also provides specialist services for example across criminal justice services, diabetes, coronary heart disease, respiratory services, to name but a few!

The Trust is committed to equality and diversity, for one simple reason: a workforce that reflects their community in terms of diversity will be able to serve it far more effectively. The Trust is currently rated 14th in the UK's top 50 inclusive employers list and promotes inclusion across all protected characteristics.





LCH is a Research Active organisation. Research activity is a marker of an intellectually curious organisation which encourages continuous learning and embraces change and innovation.

The Trust is at the heart of exciting developments in Leeds as it seeks to develop its local care partnerships and work more closely to provide integrated services with all its partners.

The Trust's culture is underpinned by its vision:

"We provide the best possible care to every community we serve."

The Trust hold three values close to its heart: "We are open and honest and do what we say we will", "We treat everyone as an individual", and "We are continuously listening, learning and improving".

Everyone at the Trust strives to uphold these values and achieve the vision by following seven magnificent behaviours:



Appendix 1: Values and concepts from NHS Leadership Competency Framework

Our people promise:

- We are compassionate and inclusive
- We are recognised and rewarded
- We each have a voice that counts
- We are safe and healthy
- We are always learning
- We work flexibly
- We are a team

NHS values

- Working together for patients
- Respect and dignity
- Commitment to quality of care
- Compassion
- Improving lives
- Everyone counts

Our leadership way

We are compassionate

- We are inclusive, promote equality and diversity, and challenge discrimination
- We are kind and treat people with compassion, courtesy and respect.

We are curious

- We aim for the highest standards and seek to continually improve, harnessing our ingenuity
- We can be trusted to do what we promise

We are collaborative

- We collaborate, forming effective partnerships to achieve our common goals
- We celebrate success and support our people to be the best they can be

Health and Care Act 2022

• Collaborate with partners to address our shared priorities and have the core aim and duty to improve the health and wellbeing of the people of England.

- Improve the quality, including safety, of services provided.
- Ensure the sustainable, efficient use of resources for the wider system and communities

Seven principles of public life

- Selflessness
- Integrity
- Objectivity
- Accountability
- Openness
- Honesty
- Leadership

Appendix 2: More information

For information about the Trust, such as business plans, annual reports, and services, visit their website. Follow the links for more information about:

- Support to prepare candidates to apply for a non-executive vacancy including:
 - Building your application
 - Sources of information and useful reading
 - Eligibility and disqualification criteria
 - Terms and conditions of chair and non-executive director appointments
 - How we will handle your application and information
- View all current chair and non-executive vacancies
- Sign up to receive email alerts on the latest vacancies
- Contact details for the Senior Appointments and Assessment Team

NHS England respects your privacy and is committed to protecting your personal data. We will only use personal data where we have your consent or where we need to comply with a legal or statutory obligation. It is important that you read this information together with our privacy notice so that you are fully aware of how and why we are using your data.

Appendix 3: Making an application

If you wish to be considered for this role please provide:

• a CV that includes your address and contact details, highlighting and explaining any gaps in your employment history

- a supporting statement that highlights your motivation for applying and your understanding of the NHS and the role. You should outline your personal responsibility and achievement within previous roles and how your experience matches the person specification
- the names, positions, organisations and contact details for three referees. Your referees should be individuals in a line management capacity, and cover your most recent employer, any regulated health or social care activity or where roles involved children or vulnerable adults. Your references may be taken prior to interview and may be shared with the selection panel. In accordance with NHSE's FPPT framework if appointed your references and other background checks <u>will</u> be shared with the Trust.
- please complete and return the monitoring information form which accompanies this pack and is available for download
- tell us about any dates when you will not be available

Appendix 4: Key dates

- closing date for receipt of applications: 9 August 2024 at 11am. Please forward your completed application to england.chairsandneds@nhs.net quoting reference N3062
- interview date: w/c 9 September 2024 (tbc)
- proposed start date: October 2024

Getting in touch

- We strongly recommend an informal and confidential discussion with Brodie Clark, CBE, the Chair of the trust. Please contact Bridget Lockwood on 0113 2208503.
- NHS England for general process enquiries contact Helen Barlow by emailing helen.barlow2@nhs.net

NHS England

E: england.chairsandneds@nhs.net W: england.nhs.uk

